Services  (07/08)  The baseline was established using the weighted population. We do not expect a growth in grant funded services in the first year as current set level agreements do not run out until 2009/10. In the new SLAs, beginning 09/10 it will become mandatory for services who are provided grants provide a return. The figures assume an increase in the number of people who are directly provided in the first year, an increase in the number of grant funded services.  Identify and provide support to carers    Identify and provide support to carers	Priority			National Indicator(s)	Baseline	2008/09	2009/10	2010/11	Partners	Lead  & Management Group(s)
The baseline was established using the weighted population. We do not expect a growth in grant funded services in the first year as current ser level agreements do not run out until 2009/10. In the new SLAs, beginning 09/10 it will become mandatory for services who are provided grants provide a return. The figures assume an increase in the number of people who are directly provided in the first year, an increase in the number of grant funded services in the 2 <sup>nd</sup> year and a 5% increase overall in both directly provided and grant funded services.    Identify and provide		D	136*	independently through social	100,000				Age Concern	Paul Najsarek
level agreements do not run out until 2009/10. In the new SLAs, beginning 09/10 it will become mandatory for services who are provided grants provide a return. The figures assume an increase in the number of people who are directly provided in the first year, an increase in the number of grant funded services in the 2 <sup>nd</sup> year and a 5% increase overall in both directly provided and grant funded services in the 2 <sup>nd</sup> year and a 5% increase overall in both directly provided and grant funded services.    Identify and provide support (bright of the countries) of the people will be people with a session of the countries of the count					(07/08)					Harrow Council
assessments or reviews and a specific carer's service or advice and information  The baseline is based on the current number of carers receiving services plus the number of people provided information and advice. Resource be applied in the first year to capture 100 additional people in both carers receiving services and advice and information. It is expected that this mean that a large majority of people will now receive advice and information and this figure will not continue a steady increase in the 2 <sup>nd</sup> and 3 <sup>rd</sup> Effort will then be placed on improving the number of people who receive assessments.  We realise that this are ambitious targets but we are confident that we can achieve these.  Users to direct their own care  D 130° Social Care clients receiving Self Directed Support (Direct Payments and Individual Budgets)  The aim of the council is to have half of our total clients provided with self directed support. A pilot is being undertaken in 08/09, which includes creating a team based in Milmans to increase the number of social care clients who receive self directed support. It is expected that this will incour figures slightly. This pilot will then be rolled out to the remaining areas over the last two years of the agreement.  A rigorous process has been undertaken to establish these ambitious calculations.  D 134° The number of Emergency Bed days per head of weighted population  The number of Emergency Bed days per head of weighted population  The number of Emergency Bed days per head of weighted population  The number of Emergency Bed days per head of weighted population  The number of Emergency Bed days per head of weighted population  The number of Emergency Bed days per head of weighted population  The number of Emergency Bed days per head of weighted population		leve prov	l agreem ide a ret	nents do not run out until 2009/10. In the urn. The figures assume an increase in	e new SLAs, be the number of	eginning 09/1 people who a	0 it will becare directly p	ome mandat provided in t	ory for services who are he first year, an increas	e provided grants to
specific carer's service or advice and information  The baseline is based on the current number of carers receiving services plus the number of people provided information and advice. Resource be applied in the first year to capture 100 additional people in both carers receiving services and advice and information. It is expected that this mean that a large majority of people will now receive advice and information and this figure will not continue a steady increase in the 2 <sup>nd</sup> and 3 <sup>rd</sup> Effort will then be placed on improving the number of people who receive assessments.  We realise that this are ambitious targets but we are confident that we can achieve these.  Users to direct their own care  D 130 Social Care clients receiving Self Directed Support (Direct Payments and Individual Budgets)  The aim of the council is to have half of our total clients provided with self directed support. A pilot is being undertaken in 08/09, which includes creating a team based in Milmans to increase the number of social care clients who receive self directed support. It is expected that this will incour figures slightly. This pilot will then be rolled out to the remaining areas over the last two years of the agreement.  A rigorous process has been undertaken to establish these ambitious calculations.  D 134 The number of Emergency Bed days per head of weighted population  The number of Emergency Bed days per head of weighted population  O(07/08)  The aim of the council is to have half of our total clients provided with self directed support. A pilot is being undertaken in 08/09, which includes creating a team based in Milmans to increase the number of social care clients who receive self directed support. It is expected that this will incount figures slightly. This pilot will then be rolled out to the remaining areas over the last two years of the agreement.  A rigorous process has been undertaken to establish these ambitious calculations.  D 20 134 The number of Emergency Bed days per head of weighted population  D 30 145 Th	•	D	135*		53%	57% 59%	59%	62%		
be applied in the first year to capture 100 additional people in both carers receiving services and advice and information. It is expected that this mean that a large majority of people will now receive advice and information and this figure will not continue a steady increase in the 2 <sup>nd</sup> and 3 <sup>rd</sup> Effort will then be placed on improving the number of people who receive assessments.  We realise that this are ambitious targets but we are confident that we can achieve these.  Users to direct their own care  D 130* Social Care clients receiving Self Directed Support (Direct Payments and Individual Budgets)  (07/08)  The aim of the council is to have half of our total clients provided with self directed support. A pilot is being undertaken in 08/09, which includes creating a team based in Milmans to increase the number of social care clients who receive self directed support. It is expected that this will incour figures slightly. This pilot will then be rolled out to the remaining areas over the last two years of the agreement.  A rigorous process has been undertaken to establish these ambitious calculations.  D 134* The number of Emergency Bed days P8,690 (07/08)	support to darers			specific carer's service or advice and	(07/08)				011 01	Harrow Council
Directed Support (Direct Payments and Individual Budgets)  The aim of the council is to have half of our total clients provided with self directed support. A pilot is being undertaken in 08/09, which includes creating a team based in Milmans to increase the number of social care clients who receive self directed support. It is expected that this will incour figures slightly. This pilot will then be rolled out to the remaining areas over the last two years of the agreement.  A rigorous process has been undertaken to establish these ambitious calculations.  D 134* The number of Emergency Bed days per head of weighted population  The number of Emergency Bed days (07/08)		mea Effo	n that a rt will the	large majority of people will now receive on be placed on improving the number o	advice and in f people who re	formation and eceive asses	d this figure sments.			
creating a team based in Milmans to increase the number of social care clients who receive self directed support. It is expected that this will incour figures slightly. This pilot will then be rolled out to the remaining areas over the last two years of the agreement.  A rigorous process has been undertaken to establish these ambitious calculations.  The number of Emergency Bed days per head of weighted population (07/08)  The number of Emergency Bed days per head of weighted population (07/08)  The number of Emergency Bed days per head of weighted population (07/08)  The number of Emergency Bed days per head of weighted population (07/08)  The number of Emergency Bed days per head of weighted population (07/08)  The number of Emergency Bed days per head of weighted population (07/08)  The number of Emergency Bed days per head of weighted population (07/08)		D	130*	Directed Support (Direct Payments	100,000	245	750	1300	HAD	AH&SC Paul Najsarek Harrow Council
		crea our f	iting a te figures s gorous p	am based in Milmans to increase the nu lightly. This pilot will then be rolled out t rocess has been undertaken to establish The number of Emergency Bed days	mber of social to the remaining these ambition 78,690	care clients of gareas over us calculatio 77,116	who receive the last two ns. 75,573	self directed years of the 74,061	e agreement.  PCT Unscheduled Care	AH&SC Daniel Elkeles
The proposed targets factor in the low numbers that already exist and the wards transfer (PCT wards moving over to the acute trust) may offset larger reduction in the previously existing bed base					already exist a	nd the wards	s transfer (P	CT wards m	oving over to the acute	trust) may offset any

Priority			National Indicator(s)	Baseline	2008/09	2009/10	2010/11	Partners	Lead  & Management Group(s)
	D	146*	Adults with learning disabilities in employment	0% in paid employment			Targets to be establish	Paul Najsarek Mencap Choices	SD&E Chair of SD&E Claire Codling
							ed in 08/09	Supporting People Community Link Up	Harrow Council
			al part of the work in the first year will be eria boxes. The targets are based on th						
Reduce health inequalities									
	D	149*	Adults in contact with secondary mental health services in settled accommodation	Baseline to be established 08/09		Targets to be establish ed 2009	Targets to be establish ed 2009		AH&SC  CNWL  Ruth Shippey Vicky Haddow
	This		or will be deferred until the first review						
	D	57*	Children and young people's participation in high-quality PE and sport	Established 08/09		TBC at		Schools	Heather Clements (CYPP)  Harrow Council
									Tiarrow Council
	D	39*	Alcohol Harm related hospital admissions	1100	1232	1355	1463	Council (Rosanna Cowan)	AH&SC
				14% inc	12% inc	10% inc	8% inc	Ambulance Services Police	Richard Wells (PCT)
			e data for Harrow in 2005/06 was a rate as agreed that we should aim for a traje						
Tackle Infant Mortality	D	53*	Prevalence of breastfeeding at 6-8 weeks from birth	45.9%	60.2%	63.3%	66.0%	Louise Taylor	CYPP Angie Woods
				NI 53 target calculations.doc	85.5%	90.4%	95.0%		РСТ
	prop upda	osed tar ating at o	e is PCT based and has been worked or get projections are based on a plan to i child health end. It is also planned to m ntact practices/HV teams regularly.	dentify poorly pe	rforming pr	actices and	target them	by letter, collecting data v	ia emis or vision and

Priority			National Indicator(s)	Baseline	2008/09	2009/10	2010/11	Partners	Lead  & Management Group(s)
	D	126*	Early Access for women to maternity services	40%	50%	70%	90%	NHS London	CYPP Angie Woods
									PCT
	Targ	ets are ba	ased on the agreed Strategic Health Board o	direction					
Promote citizenship and civic renewal	D	6*	Participation in regular volunteering	To be established after place survey (Sept 2008)			A statisticall y significant improvem ent, subject to review in 2009	<ul> <li>Voluntary &amp; Community Sector</li> <li>HAVS (Volunteer bureau)</li> <li>Police</li> <li>PCT</li> <li>Business sector</li> </ul>	CCMG Samia Malik Harrow Council
	D	13*	Migrants English Language skills and knowledge	Baseline to be established 2008/09		establi annual	ts to be ished at refresh	Harrow College, Stanmore College, School Clusters	CCMG SD&E Geoff Trodd Harrow Council
	secu of nu work	red by the mbers of programi	targets is based on a number of forthcoming local authority in a Community Cohesion a learners on Family Literacy, Language and mes funded through the LSC. The anticipater % going through to successful accreditation	genda, in wake of Numeracy progra ed consequences	current DIUS mmes receivi	S Consultatio ing ESOL su	n on ESOL b) pport c) from 2	from 2008/09 onwards, ther 2008/10 there is a planned in	e is a planned increase acrease in ESOL for
Improve the sense of Cohesion in Harrow	D D	z) a nigne 1*	% going through to successful accreditate % of people who believe that people from different background get on well together in their local area	Baseline to be established Place Survey 2008	improveme 2008 Place 2010 Place	should be a rent in the levent	I from the seline to the I measure,	<ul> <li>Voluntary &amp; Community Sector</li> <li>Police – Safer Neighbourhood teams</li> <li>Business Sector</li> </ul>	CCMG Samia Malik Harrow Council
Tackle Exclusion	D	140*	Fair treatment by local services	To be established after place survey (Sept 2008)					Mike Howes Harrow Council Crosscutting

Priority			National Indicator(s)	Baseline	2008/09	2009/10	2010/11	Partners	Lead  & Management Group(s)
Increase participation in cultural activities	D	8*	Adult participation in sport	19% Sport England	19.5%	21%	23%	Leisure Connection, Sport England, CSPAN, CLOR	CCMG Lesley McConnell  Harrow Council
	prog	rammes	d targets are based on the leisure cen are in place to increase community us are also going to be putting in place r Engagement in the Arts	se of schools, and	d through the	e developm	ent of private		rticipation in 2010/11,
			d targets are based on three key point	established				activity groups, schools, FE/HE, regional partners, Arts Centre	Lesley McConnell  Harrow Council
	Data Nove	a for this ember 2	nanagement of the only arts centre in the indicator will be collected through Spoons. Change will be measured across are <b>cumulative</b> over the three years.	rt England's Activ 2.5 years.	/e People S	urvey, with o	data collectio		paselines expected in
Strengthen the voluntary and community sector	D D	se figure 7*	s are <b>cumulative</b> over the three year   Environment for a thriving third sector	Baseline to be established by the first wave of the National Survey of Third Sector Organisation s	"A measura place betwoof Third Seconducted Survey of Torganisation."	able improve een the Nation ector Organism in 2008 and Third Sector ons conducte in accordance	ment to take onal Survey ations the National ad in 2010,	Harrow Council PCT, HAVS Police Business HE / FE Sector (LSC) Learning & Skills Council Schools / Education and Early Years	CCMG Kashmir Takhar Harrow Council
Safeguard and protect	D	63*	Stability of placements of children	57.7%	62%	64%	66%		Gail Hancock
young people			looked after: length of placement	07/08 PAF					CYPSP Harrow Council

Priority		National Indicator(s)	Baseline	2008/09	2009/10	2010/11	Partners	Lead  & Management Group(s)
	currently years be Harrow placeme stable w feed thr	a positive on this indicator the child needs y around 55 long term looked after childrenge fore being counted as a positive again. It achieved a high number of adoptions in 20 ents out of the calculation and leaves a less workforce and careful case management. Though to the long term. In 2007-8, partially to reach 62% by 2008-9 and then a further	i. Any single place is therefore difficult of the control of the c	ement char ult to make i - and aims t. There is y the stron igh level of	nge takes the a large shows to maintain a focus on a gerforman adoptions,	e CLA out of rt term impart this high le maintaining since on the shape there was a	the indicator and start ct on this indicator.  vel. This takes children stability for all looked a nort term stability indicasmall drop in performa	n in long term stable fter children through a ator but takes time to nce. We have set
Develop integrated CAMHS services	D 51		14  Provisional	14	Measure	e to be re-	Harrow Council	CYPSP Angie Woods PCT
	on a sca We are 16). We	seline and target are based on the PAF indicate of 1-4. These are then aggregated with not proposing to stretch performance in the will then work towards improving our performance is our self-assessed score, which has one of 14 out of 16 in Year 1 is deemed to be	4 as the lowest p first year of the a rmance in the se yet to be validate	ossible scologreement of cond and the	re and 16 be due to the la nird years or	eing the high ck of headro nce the meas	est om available (14 out of sure has been redefine	a possible rating of d.
Improve child safety	D 60	Core assessments for children's social care that were carried out within 35 working days of their commencement	77% (Forecast 07/08) Final figure available end of April	80	81	82		CYPSP Gail Hancock Harrow Council
Improve attainment	D 10	Key stage 4 attainment for Black and minority ethnic groups	NI 108.doc	See Word Doc	See Word Doc	See Word Doc	Schools	Heather Clements CYPSP Harrow Council

Priority			National Indicator(s)	Baseline	2008/09	2009/10	2010/11	Partners	Lead  & Management Group(s)			
	We have set challenging targets for improving attainment for all ethnic groups. The targets are set to be above attainment projections which are derived from Fischer Family Trust data. Targets have been agreed through the National Strategies process. We consider that given current projections there is already sufficient challenge built into the target for Black African pupils.											
			Number of extended schools	56%	70%	85%	100%	Schools Extended Schools Cluster Co-ordinators	Heather Clements (CYPSP) Harrow Council			
	targe	et. The i	e for our target is that we have a progra nterim targets are based on steady pro r is based on academic year and will b	gress towards th	nat goal.		ools as exte	nded schools by 2010/11	so are setting a 100%			
Improve economic well being	D	152*	Working age people on out of work benefits	9.6% Q1 06 to Q2 07  NI 152 Baseline Calculations	9.3%	9.0%	8.6% 1% reduction	Colleges	Claire Codling SD&E Harrow Council and Job Centre Plus			
	This	is a part	this target will be undertaken, should r nership between Harrow Council and J ce the claimant count by one percenta	Job Centre Plus a	and other pa							

Priority			National Indicator(s)	Baseline	2008/09	2009/10	2010/11	Partners	Lead  & Management Group(s)
Increase environmental sustainability	D	198*	Children travelling to school – mode of travel usually used	School Travel Plans  Ni 198 Car usage	37%	36%	35%	Traffic Management Schools Healthy Schools Road Safety PCT TfL	Reeta Lad (SD&E)  Harrow Council
	The	estimate	e of 1% reduction per year is based on I	ooking at the tre	end for <b>exa</b>	ctly the sa	me 16 scho	ols figures based on the s	chool travel plans

The estimate of 1% reduction per year is based on looking at the trend for **exactly the same 16** schools figures based on the school travel plans results. The baseline is based on a list of all schools that had travel plans by Jan 2008 and survey results from their travel plans.

The car usage has been documented and the total number of pupils surveyed for each school in order to calculate a percentage of car usage for schools in Harrow with Travel Plans. Only car usage is included in the baseline and does not include car share or park and stride.

D	197*	Improved local biodiversity – active	61%	61%	70%	83%	Voluntary and	Anna Cohen
		management of local sites	NI 197	0 sites	2 sites moved into positive manage ment	3 sites moved into positive manage ment	Community Sector	(SD&E)  Harrow Council
						(total 5 sites)		

The draft targets are our maximum targets which we can deliver. It will be in the second and third years that we will be implementing management on site previously left unmanaged, which will include private sites. This is likely to increase costs for the parks department and therefore is likely to require additional funding. The targets have been discussed and approved with Natural England and the baseline is includes sites which do not have document management as suggested by Natural England.

The first year's additional work to assess baselines will be undertaken as necessary by NE and Harrow. If required targets will be revisited at refresh.

Priority			National Indicator(s)	Baseline	2008/09	2009/10	2010/11	Partners	Lead  & Management Group(s)
Combat Climate Change in Harrow	D	186*	Per capita CO2 emissions in the LA area	5.2 tonnes per capita (Defra 2005)	3.5% reduction nagainst baseline	7.5% reductio n against baseline (0.39	reduction against baseline (0.60	Transport Team Harrow in Business Strategic Planning Housing	Mike Brown Gemma Moore (SD&E)  Harrow Council
					(0.18 tonnes)	tonnes)	tonnes)		
Increase provision of affordable housing	D	155*	Number of affordable homes delivered (gross)	(2007/08)	200	200	200		Alison Pegg (SD&E)
	The derive been gross	ets will de targets s red from in place s and sho targets a	In 2007/08 we completed 127 affordable epend on a number of large schemes obtain ubmitted are gross figures as required by the London Plan target for affordable house and in view of the current housing marke ould therefore be higher than the London are conditional on the continuation of the cevel of development.	NI155 and would Sing which we int t uncertainty, I fe Plan net target.	ermission and I include acq erpret as a n el it would be	d developme uisitions (altl eet target. Ho e inappropria	ent commence hough we have as we we the at this time	ing during 2008/09.  ve none planned for 2008/9 e have not met it in any of t e to increase the LAA targe	9). Our target is he years since it has et on the basis this is
Improve street and environmental cleanliness	D		Improved street and environmental cleanliness (i.e. levels of [a] litter, [b] detritus, [c] graffiti, and [d] fly posting)	17 23.3 5 1	15 20 5 1	13 16 4 1	12 12 3 1		Andrew Baker (SD&E)  Harrow Council
	the the second s	n incorpo sustainal baseline	has adopted a target to achieving 12% to brated into a resource plan. The council ble.  figure has been arrived by adjusting our with other boroughs to agree peer revi	aims to improven	e, review, ar	nd consolida to take into	ite annual im	nprovements to ensure that	at the service gains

Priority			National Indicator(s)	Baseline	2008/09	2009/10	2010/11	Partners	Lead  & Management Group(s)
Increase domestic waste recycling	D	192*	Household waste recycled and composted	38	42	47	50		Andrew Baker SD&E
									Harrow Council
			target is to achieve 40% by 2010. The have been scheduled into a resource						
Improve public	D	17*	Perceptions of anti-social behaviour	49.9%	41.9%*			Safer Harrow	Gareth Llywelyn-
perception of crime and ASB in Harrow				MORI Quality of Life Survey	Current LAA			Management Group statutory agencies:	Roberts (SH)
				(03/04)	stretch target			Lead agencies Police & Council.	Harrow Council
				26% LGUSS	23%	22%	21%	Also direct input from SN teams, Housing, YOT/Children's services, Probation, schools etc	
			has received very significant reductions						
	targe drive prior beer	et and incen by both ity in the n conside act on im	t. This is a critical indicator being a high creasing this further all be it by a few pe h people's behaviours and environmen Community Safety Plan, and further in ered alongside the opportunities that ma proving on these areas has been taken	ercentage points tal conditions wi vestment in pub ay exist to link to into account in	as per the partinessed by in the second in t	oroposed ta residents. T d enforceme realm indica	rget will rem he sustaina ent services	ain a stretch. This indicate bility of our current perform has been agreed to suppoally with regard to fly tippin	or is perceptive and nance is a key ort delivery. This has ng and litter. The
Reduce domestic violence in Harrow	D	32*	Repeat incidents of domestic violence	Baseline to be established 08/09		a 1	at first refresh	Domestic Violence Forum i.e. Council, Police, PCT, Voluntary Sector.	lan Pearce Richard Walton SH Harrow Council

Priority			National Indicator(s)	Baseline	2008/09	2009/10	2010/11	Partners	Lead  & Management Group(s)
Build Safer Communities	D	35*	Building resilience to violent extremism	1	1.5	2.0	2.5	<ul><li>Police</li><li>Voluntary &amp;</li></ul>	CCMG (Javed Khan)
				(20%)	(10%)	(10%)	(10%)	Community sector	Samia Malik
				NI 35 Assessment				<ul><li>Schools</li><li>Youth Service</li><li>YOT</li><li>Hate Crime Forum</li></ul>	Harrow Council
	A fo	rum will b	pe set up to cover the ongoing assessm	ent of resilience	to violent e	xtremism w	ith the first y	ear being used to establisl	n external validation.
	D	40*	Number of drug users recorded as	288*	4%	8%	12%	PCT	SH
			being in effective treatment	NDTMS Q3				Rosanna Cowan	Lizzie Ried
				Green Report					Harrow Council
	Report disch	ort (April to narged with Drug Action ounting for I Treatme	sed the Strategic Health Authority and PCT to Dec 07) have shown 303 heroin users and thin 12 weeks (i.e., drug free referred on and on Team and its partnership have agreed to 36 PDU. The reason for this "steady state" nt Plan: Part 2 08/09, to be signed off by the	d 26 crack users in d planned discharg increase the drug is because of the Chairs of the Safe	effective treate). Baseline users (probling tight Pooled er Harrow Ma	atment. As e e figure will be ematic drug u Treatment B anagement G	effective in Fel e revised in M users) in effect udget given be proup and the	oruary 08, the retention rate vary 08 according to the Nation tive treatment at 4% per year by the Dept of Health. All thes Joint Commissioning Body.	vill include those all Treatment Agency.  from 2008 to 2011, e are reflected on the
	D	115*	Substance misuse by young people	12% Tell Us	11%	10%	9%	CYPSP (Positive Contribution and	SH Lizzie Ried
				Survey				Staying Healthy)	LIZZIE MEG
								PCT	Harrow Council
								Angie Woods DAT	
			agreed that as this is an interim year the are to be included as part of the final ag		reviewed at	the end of	year 1 and th		seline and targets
	The	proxy ta	rgets are acceptable and are based on	the 2007-08 Tell	Us2 survey	results whi	ch have bee	n submitted.	

#### Statutory Education and Early Years Targets based on Academic Years

Priority			National Indicator(s)	Baseline 06/07 (academic year)	2007/08 (academic year)	2008/09 (academic year)	2009/10 (academic year)	2010/11 (academic year)	Partners	Lead  & Management Group(s)
	D	92	Early Years (EYSP) – to narrow the achievement gap at age 5	36.5	N/A	33.96	Calc Jan 09			CYPSP
	D	72	Early Years (EYSP) – to increase achievement for all children at age 5	43.0	N/A	49.1	Calc Jan 09			CYPSP
	D	73	Key Stage 2 – to increase proportion achieving level 4+ in both English and Maths	73.2	N/A	79.0	Calc Jan 09			CYPSP
	D	93	Key Stage 1-2 – to improve proportion progressing 2 national curriculum levels in English	86.0	N/A	90.0	Calc Jan 09			CYPSP
	D	94	Key Stage 1-2 – to improve proportion progressing 2 national curriculum levels in Maths	79.0	N/A	86.0	Calc Jan 09			CYPSP
	D	74	Key Stage 3 – to increase proportion achieving level 5+ in both English and Maths	72.6	N/A	78.0	Calc Jan 09			CYPSP
	D	83	Key Stage 3 – to increase proportion achieving level 5 in science	75.0	78.0	82.0	Calc Jan 09			CYPSP
	D	95	Key Stage 2-3 to improve proportion progressing 2 national curriculum levels in English	32.6	N/A	41.0	Calc Jan 09			CYPSP
	D	96	Key Stage 2-3 – to improve proportion progressing 2 national curriculum levels in Maths	67.5	N/A	71.0	Calc Jan 09			CYPSP
	D	75	Key Stage 4 – to increase proportion achieving 5 A*-C grades at GCSE and equiv incl GCSE English and Maths	56.0	N/A	64.0	Calc Jan 09			CYPSP
	D	97	Key Stage 3-4 to improve proportion progressing equivalent of 2 national curriculum levels in English	62.8	N/A	71	Calc Jan 09			CYPSP
	D	98	Key Stage 3-4 – to improve proportion progressing equivalent of 2 national curriculum levels in English	44.7	N/A	49	Calc Jan 09			CYPSP

D	87	Attendance – to reduce persistent absentee pupils in secondary schools	4.7	N/A	4.8	Calc Jan 09	CYPSP
D	99	Children in care – to increase proportion achieving level 4+ in English at Key Stage 2	50	N/A	50	Calc Jan 09	CYPSP
D	100	Children in care – to increase proportion achieving level 4+ in maths at Key Stage 2	25	N/A	50	Calc Jan 09	CYPSP
D	101	Children in care - to increase proportion achieving 5 A*-C grades at GCSE and equiv incl GCSE English and maths	15.38	N/A	15	Calc Jan 09	CYPSP
D	N/a	% Reduction in persistent absence in primary schools (effective from 2009/10)	1.8	N/A	Will be calculate d in Jan 09 Salts return	Calc Jan	CYPSP

#### **ANNEX 1 Local Indicators**

	Indicator	Baseline	Target 2008/09	Target 2009/10	Target 2010/11	Partners	Lead & Management Groups
N	Number of homes in Harrow that sign up to be smoke free	0	3000				AH&SC Shikha Sharma PCT
N	Number of 4 week smoking quitters who attended the NHS smoking service	1000	LDP Target + 50 quitters				AH&SC Shikha Sharma
N	Number of residential burglary where victim is over 75 years	389	180			Police Council	SH Richard Walton
N	Reduction in the number of non-residential burglary in the borough	749	601			Police Council	SH Richard Walton
N	Proportion of adults saying they are in fear of being a victim of crime	41%	33%	30	27	Safer Harrow Management Group statutory agencies: Lead agencies Police & Council.  Major partner is communications across council and police.	Richard Walton SH  Gareth Llywelyn Roberts  Police
N	Number of businesses (new and existing) supported through the Harrow mentoring package including mentoring, consultancy, diagnostics and case studies	13 (05/06)		249 Businesse s Supported		Harrow Council	Allen Pluck (SD&E)  Harrow in Business
N	% of young people aged 16-18 who are NEET	5.6% (04/05)	4.6%				CYPSP
N	Reduction of permanent exclusions	67 (04/05)	27				CYPSP Harrow Council
N	Reduction of fixed term exclusions	1130 (04/05)	964				CYPSP
N	Improved attendance at 25% worst performing schools in Harrow LA area with regard to attendance (Primary Schools)	6.76%	6.1%				CYPSP

N	Improved attendance at 25% worst performing schools in Harrow LA area with regard to attendance (Secondary Schools)	7.37%	6.2%				CYPSP
N	Average points score per pupil at level 2 at age 16	369.3	388				Heather Clements (CYPSP)
N	Rates of exclusive breastfeeding at six weeks	33%	39%			Louise Taylor	Harrow Council CYPP Angie Woods PCT
N	Breastfeeding initiation rates	60%	69.5%			Louise Taylor	Angie Woods  CYPP PCT
N	Number of adults volunteering in Harrow:  - Number of socially excluded adult volunteers in Harrow - Number of other adult volunteers in Harrow	11,045 22,024	11,345 23,224				Javed Khan CCMG
N	Proportion of adults who say that people from different backgrounds get on well in their neighbourhood (measured by residents responding to 'strongly agree' and 'tend to agree'	55%	61%				Javed Khan CCMG
N	70 Hospital admissions caused by unintentional and deliberate injuries to children and young people	84.55 admissions per 10,000 population (07/08) NI 70 - Trajectory	94.55	102	104	PCT Harrow Council Health Visitors Children Centres	Mitch Blair (CYPSP)  Northwick Park Hospital

D	123*	16+ current smoking rate prevalence	729 per 100,000 06/07	674 LDP to be confirmed	672	670	PCT	AH&SC Shikha Sharma PCT
			NI 123.xls					

On agreement of the LDP figures between Harrow PCT and the SHA, NI 123 will be transferred into the designated section of the LAA during the first year refresh.